

TUITION RECOMMENDATION COMMITTEE | 2.12.2025



FY 2024-25 Budget Meeting #3

John Harman, MBA, CGMA, CMPE | VP Finance & Administration

Questions from Last Meeting



Fiscal Year End Use of Reserve/Surplus History



Presentation Outline



1. Student Enrollment Update
2. FY 2025-26 Budget Environment
3. Budget Options
4. Draft FY 2025-26 Budget Scenarios
5. Tuition Comparisons

Academic Year 2024-25 Enrollment



Student Status (All Locations)

Same Week Comparison

	Winter 2023	Winter 2024	Winter 2025
Total New	1,857	2,177	2,257
- New Freshman	11	17	9
- New Transfer	53	65	56
- New Post Bac	7	6	1
- New Graduate/First Professional	11	11	6
- New Non-Admit UG	1,775	2,077	2,184
- New Non-Admit GR		1	1
Continuing	3,277	3,337	3,453
Returning After Absence	285	450	605
Total	5,419	5,964	6,315

Winter 2024 vs. Winter 2025

Difference	% Change
80	3.7%
-8	-47.1%
-9	-13.8%
-5	-83.3%
-5	-45.5%
107	5.2%
0	0.0%
116	3.5%
155	34.4%
351	5.9%

Academic Year 2024-25 Enrollment



Student Status (Klamath Falls)

Same Week Comparison

	Winter 2023	Winter 2024	Winter 2025
Total New	32	31	20
- New Freshman	0	8	1
- New Transfer	17	18	15
- New Post Bac	1	0	0
- New Graduate/First Professional	8	0	1
- New Non-Admit UG	6	5	2
- New Non-Admit GR	0	0	1
Continuing	1,822	1,809	1,854
Returning After Absence	29	19	21
Total	1,883	1,859	1,895

Winter 2024 vs. Winter 2025

Difference	% Change
-11	-35.5%
-7	-87.5%
-3	-16.7%
0	-
1	-
-3	-60.0%
1	-
45	2.5%
2	10.5%
36	1.9%

Academic Year 2024-25 Enrollment



Student Status (Portland Metro)

Same Week Comparison

	Winter 2023	Winter 2024	Winter 2025
Total New	18	24	18
- New Freshman	3	3	3
- New Transfer	9	18	9
- New Post Bac	2	1	0
- New Graduate/First Professional	2	2	1
- New Non-Admit UG	2	0	5
- New Non-Admit GR	0	0	0
Continuing	510	456	459
Returning After Absence	26	29	17
Total	554	509	494

Winter 2024 vs. Winter 2025

Difference	% Change
-6	-25.0%
0	0.0%
-9	-50.0%
-1	-100.0%
-1	-50.0%
5	-
0	-
3	0.7%
-12	-41.4%
-15	-2.9%

Fall 2025 Early Indicators- First Years



Year	Admits	Confirms	Deposits	Admit to Deposit
Fall 2025	5086	385	253	5%
Fall 2024	4358	386	265	6.1%
Fall 2023	3990	299	198	5%
Fall 2022	3880	375	227	5.9%
Fall 2021	3777	398	235	6.2%
Fall 2020	3649	401	245	6.7%

Fall 2025 Early Indicators- Transfers



Year	Admits	Confirms	Deposits	Admit to Deposit
Fall 2025	177	85	52	29.4%
Fall 2024	220	108	68	30.9%
Fall 2023	182	90	56	31.3%
Fall 2022	224	126	75	33.5%
Fall 2021	309	134	83	26.9%
Fall 2020	212	108	76	36.3%



FY 2025-26 Budget Environment

Uncertainty In State Funding



- Public Universities requested a \$276M (27.6%) increase in PUSF
 - Included 9.54% (\$95.3M) increase for CSL (essentially an inflationary adjustment on existing expenses).
 - Remainder (18.1% or \$180.9M) would be investment in access and affordability, wraparound services, academic success, and workforce connections for students.
 - Improve overall funding since Oregon is 45th in the nation in per student FTE state support, staircase to national average.
- Governor's Budget recommends a 7.0% increase to the PUSF.

Labor Cost Acceleration



- OT's two unionized employee groups, faculty (AAUP) and classified staff (SEIU), have annual mandatory salary increases.
- The next AAUP collective bargaining agreement is currently in negotiations.
- Some employee benefits are enriched through additional union provisions.
- Retirement rates are increasing significantly. The most prevalent retirement tier at OT is increasing by 12.6%.



Budget Options

Budget Options

- Operating Budget Expense Reductions
- Use of Fund Balance
- Tuition Increase
- Some Combination



Operating Budget Reductions



Pros	Cons
Smooths reductions across multiple years if variables causing budget conditions do not improve	Negatively impacts student educational experience. Potential impacts include: layoffs, reduced student services, fewer course offerings, less campus upkeep, larger class sizes, etc.
Reduces dependency on revenue increases	Negatively impacts future enrollment growth

Use of Fund Balance



Pros	Cons
Avoids deep cuts in the short-term, allows time for improvement in enrollment, state funding and for more strategic approach to longer-term budget decisions	Using one-time funds only postpones addressing the deficit if variables contributing to budget conditions don't improve
Reduces dependency on revenue increases	Reduces OT's ability to mitigate fiscal risks in the future

Notes: Fund balance use is subject to President's recommendation and Board approval.

Tuition Increase



Pros

Keeps tuition rates commensurate with the increasing costs of providing quality education

Improves continuity of educational quality, course offerings and student experience

Reduces dependency on one-time funding or uncertain external funding sources

Cons

May decrease affordability of attending Oregon Tech for some students and may reduce access for others

Could negatively impact enrollment



Draft FY 2025-26 Budget Scenarios

FY 2025-26 Early Budget Projections

Assuming a 0% change in enrollment



	FY 2024-25 Board Approved Budget		0% Tuition Increase FY 2025-26 Budget Projection	
Revenue				
Gross tuition and fees	\$	38,056	\$	40,951
Less fee remissions		(7,520)		(7,712)
Net tuition	\$	30,536	\$	33,239
State appropriations		37,446		38,413
Other		3,100		3,947
Total revenue	\$	71,082	\$	75,599
Expenses				
Labor	\$	55,040	\$	58,693
Supplies and Services		17,362		17,585
Transfers		1,351		1,351
Total expenses	\$	73,753	\$	77,629
Net from Operations before Other Resources (Uses)	\$	(2,671)	\$	(2,030)
Other Resources (Uses)				
Transfers In	\$	171	\$	171
Transfers Out	\$	-		-
Use of Reserve		2,500		-
Total from Operations and Other Resources (Uses)	\$	-	\$	(1,859)

Notes: These projections are preliminary and are subject to change

FY 2025-26 Tuition Scenarios

Assuming 0% enrollment increase; every 1% increase in tuition is approximately \$390k



		0% Tuition Increase	3% Tuition Increase	4% Tuition Increase	5% Tuition Increase
	FY 2024-25 Board Approved Budget	FY 2025-26 Budget Projection	FY 2025-26 Budget Projection	FY 2025-26 Budget Projection	FY 2025-26 Budget Projection
Revenue					
Gross tuition and fees	\$ 38,056	\$ 40,951	\$ 42,133	\$ 42,527	\$ 42,921
Less fee remissions	(7,520)	(7,712)	(7,712)	(7,712)	(7,712)
Net tuition	\$ 30,536	\$ 33,239	\$ 34,421	\$ 34,815	\$ 35,209
State appropriations	37,446	38,413	38,413	38,413	38,413
Other	3,100	3,947	3,947	3,947	3,947
Total revenue	\$ 71,082	\$ 75,599	\$ 76,781	\$ 77,175	\$ 77,569
Expenses					
Labor	\$ 55,040	\$ 58,693	\$ 58,693	\$ 58,693	\$ 58,693
Supplies and Services	17,362	17,585	17,585	17,585	17,585
Transfers	1,351	1,351	1,351	1,351	1,351
Total expenses	\$ 73,753	\$ 77,629	\$ 77,629	\$ 77,629	\$ 77,629
Net from Operations before Other Resources (Uses)	\$ (2,671)	\$ (2,030)	\$ (848)	\$ (454)	\$ (60)
Other Resources (Uses)					
Transfers In	\$ 171	\$ 171	\$ 171	\$ 171	\$ 171
Transfers Out	\$ -	-	-	-	-
Use of Reserve	2,500	-	-	-	-
Total from Operations and Other Resources (Uses)	\$ -	\$ (1,859)	\$ (677)	\$ (283)	\$ 111

Notes: These projections are preliminary and are subject to change

Tuition Rate Scenarios



	FY25		FY26		FY26		FY26	
	Base Tuition	Differential Tuition	Base Tuition + 3%	Differential Tuition	Base Tuition + 4%	Differential Tuition	Base Tuition + 5%	Differential Tuition
Tuition per credit	\$244	\$334	\$251	\$344	\$253	\$347	\$256	\$350
Tuition per term at 15 credits/term	\$3,655	\$5,007	\$3,764	\$5,157	\$3,801	\$5,207	\$3,837	\$5,257
Additional Revenue				\$1.2M		\$1.6M		\$2.0M
Remaining Unfunded Gap				(\$0.7M)		(\$0.3M)		\$0.1M

\$110 increase in base tuition per quarter (15 credits)

\$146 increase in base tuition per quarter (15 credits)

\$183 increase in base tuition per quarter (15 credits)



Tuition Comparison

Tuition Peer Comparison

FY 2024-25 Annual Undergraduate Tuition Comparison

List includes official peers, + admissions competitors, + Oregon universities

University	State	Resident	Non-Resident	Cost of Living Index (by state)
Midwestern State University	TX	\$5,877	\$7,827	92.7
California Polytechnic State University-Humboldt	CA	\$6,084	\$18,684	144.8
Montana Tech of the University of Montana	MT	\$6,358	\$24,079	94.9
Southwestern Oklahoma State University	OK	\$7,143	\$7,173	85.7
Rogers State University	OK	\$7,750	\$16,410	85.7
Missouri Western State University	MO	\$8,310	\$17,490	88.7
University of Nevada Reno	NV	\$8,430	\$26,572	101.3
Fairmont State University	WV	\$8,708	\$18,924	84.1
Nicholls State University	LA	\$8,906	\$9,999	92.2
Bemidji State University	MN	\$8,994	\$8,994	95.1
Eastern Oregon University	OR	\$9,000	\$22,545	112.0
Western Oregon University	OR	\$9,450	\$30,105	112.0
Portland State University	OR	\$9,765	\$29,070	112.0
Shawnee State University	OH	\$9,898	\$16,630	94.2
Southern Oregon University	OR	\$10,170	\$29,295	112.0
Oregon Institute of Technology	OR	\$10,964	\$34,900	112.0
University of South Carolina-Upstate	SC	\$11,208	\$22,710	95.9
University of Hawaii at Manoa	HI	\$11,520	\$33,552	186.9
Washington State	WA	\$11,884	\$28,442	114.2
Oregon State University - Cascades	OR	\$12,045	\$36,015	112.0
Oregon State University - Corvallis	OR	\$12,045	\$36,015	112.0
University of Washington - Seattle	WA	\$12,973	\$43,209	114.2
University of Oregon	OR	\$13,403	\$41,865	112.0
California Polytechnic State University	CA	\$13,596	\$34,665	144.8
UC-Davis	CA	\$14,436	\$48,636	144.8
UC-San Diego	CA	\$14,436	\$48,636	144.8



Differential Tuition Comparison - Resident



FY25 Resident Oregon University Tuition Comparison								
	OIT	OSU	OSU-CC	PSU	UofO	SOU	WOU	EOU
Undergraduate Resident Base per Credit	\$243.65	\$267.67	\$267.67	\$217.00	\$297.85	\$226.00	\$210.00	\$200.00
Undergraduate per Term (15 Credits)	\$3,654.75	\$4,015.00	\$4,015.00	\$3,255.00	\$4,467.75	\$3,390.00	\$3,150.00	\$3,000.00
Online Base Tuition per Credit	\$322.00	\$366.00	\$366.00	\$217.00	\$297.85	\$226.00	\$210.00	\$316.00
Online Fee*	\$65.00	\$0.00	\$0.00	\$22.00	\$25.00	\$0.00	\$53.00	\$0.00
Graduate Resident Base per Credit	\$560.40	\$381.00	\$381.00	\$477.00	\$467.25	\$566.00	\$483.00	\$537.00
Resident Base with Differential per Credit Rates								
Undergraduate - Engineering & Technology	\$333.80	\$329.67	\$329.67	\$287.60				
Undergraduate - Medical Imaging & Dental	\$333.80							
Undergraduate - Respiratory Care	\$333.80							
Undergraduate - Medical Lab Science	\$333.80							
Undergraduate - Paramedic Education	\$266.49							
Undergraduate - Dental Hygiene Chemeketa	\$266.49							
Undergraduate - College of Business		\$293.67	\$293.67	\$235.40	\$317.85			\$214.50
Undergraduate - Forestry		\$287.67						
Undergraduate - Arts		\$292.67	\$292.67	\$228.40		\$236.00		
Undergraduate - Honors College		\$302.33	\$302.33	\$224.40	\$365.36	\$251.00		
Undergraduate - Creative Writing						\$236.00		
Undergraduate - Emerging Media and Digital Arts						\$236.00		
Undergraduate - Military Science						\$236.00		
Undergraduate - Music						\$236.00		
Undergraduate - Theatre						\$236.00		
Graduate - Engineering & Technology	\$767.75	\$830.00		\$529.50				
Doctor of Physical Therapy per Term	\$7,610.26		\$7,806.00					

* At Oregon Tech, online fee is per online course. At PSU, UofO, and WOU, online fee is per credit.

Reminder - Final Deliverable:



By the final meeting on March 4, 2025 this Committee **must provide a recommendation for the tuition and mandatory fee rates** to the President.

Questions?



Klamath Falls Forum - February 19, 2025
Portland-Metro Forum - February 25, 2025

Final Committee meeting –
March 4th, 2025