

Report to Fiscal Operations Advisory Council

January 9, 2025 John A. Harman, MBA, CGMA, CMPE | VP Finance & Administration

Agenda

- 1. Review Meeting Minutes
- 2. YTD November FY 2024-2025 Management Report
- 3. FY 2024-25 Q-1 Investments Report
- 4. January 2025 Finance, Facilities and Audit Committee of the Board
- 5. FY 2025-2026 Budget Build



FY 2024-25 YTD November Revenue and Labor Expense

General Fund Monthly Report

FY 2024-25 November (in thousands)

	YTD Con	nparison	FY 2024-25 Budget & Forecast							
	FY 2023-24 November	FY 2024-25 November	FY 2023-24 Year End	FY 2024-25 Board Adopted	FY 2024-25	FY 2024-25	Forecast to			
	Actuals	Actuals	Actuals	Budget (BAB)	Adjusted Budget	Forecast	Budget Variance	Notes		
Revenue										
State Appropriations	\$22,446	\$23,150	\$36,813	\$37,446	\$37,446	\$38,160	\$714	(1)		
Tuition & Fees	25,756	27,618	38,691	38,056	38,056	40,951	2,895	(2)		
Remissions	(2,634)	(2,900)	(7,318)	(7,520)	(7,520)	(7,712)	(192)			
Other	<u>1,211</u>	<u>1,673</u>	<u>3,774</u>	<u>3,136</u>	<u>3,136</u>	<u>3,904</u>	<u>769</u>	(3)		
Total Revenue	<u>\$46,779</u>	<u>\$49,540</u>	<u>\$71,961</u>	<u>\$71,118</u>	<u>\$71,118</u>	<u>\$75,303</u>	<u>\$4,186</u>			
Expenses										
Administrative Staff Salary	\$3,504	\$3,959	\$8,723	\$10,190	\$10,238	\$9,930	(\$259)			
Faculty Salary	3,863	3,498	14,129	13,916	13,902	13,244	(672)	(4)		
Adjunct and Admin/Faculty Other Pay	1,309	1,503	3,009	3,829	3,834	3,829	-			
Classified	2,610	2,840	6,691	6,951	6,898	7,031	80			
Student	411	362	1,105	932	999	1,087	155			
GTA	27	20	82	121	121	92	(29)			
OPE	<u>7,005</u>	<u>6,320</u>	<u>17,657</u>	<u>19,136</u>	<u>19,130</u>	<u>18,412</u>	<u>(724)</u>			
Total Labor Expense	\$18,729	\$18,502	\$51,396	\$55,074	\$55,123	\$53,626	(\$1,449)	(5)		

FY 2024-25 YTD November Direct Exp. & Net from Operations

	YTD Com	nparison	FY 2024-25 Budget & Forecast							
	FY 2023-24 November Actuals	FY 2024-25 November Actuals	FY 2023-24 Year End Actuals	FY 2024-25 Board Adopted Budget (BAB)	FY 2024-25 Adjusted Budget	FY 2024-25 Forecast	Forecast to Budget Variance	Notes		
Service & Supplies	\$8,441	\$8,060	\$16,992	\$15,633	\$15,623	\$16,521	\$888	(6)		
Internal Sales	(535)	(539)	(1,256)	(1,363)	(1,363)	(1,220)	143			
Debt/Investment	1,083	965	1,719	1,317	1,317	1,317	-			
Capital	345	245	465	484	525	525	42			
Utilities	568	631	1,657	1,292	1,292	1,940	648	(7)		
Transfers In	-	-	-	-	-		-			
Transfers Out	<u>709</u>	<u>682</u>	<u>1,406</u>	<u>1,351</u>	<u>1,351</u>	<u>1,351</u>	<u>-</u>			
Total Direct Expense	\$10,611	\$10,043	\$20,982	\$18,714	\$18,746	\$20,435	\$1,720			
Total All Expense	<u>\$29,339</u>	<u>\$28,545</u>	<u>\$72,378</u>	<u>\$73,788</u>	<u>\$73,869</u>	<u>\$74,060</u>	<u>\$272</u>			
Net from Operations before Other Resources (Uses)	<u>\$17,440</u>	<u>\$20,995</u>	<u>(\$418)</u>	<u>(\$2,671)</u>	<u>(\$2,751)</u>	<u>\$1,243</u>	<u>\$3,914</u>			
Other Resources (Uses)										
Transfers In	\$0	\$8	\$278	\$171	\$179	\$521	\$350	(8)		
Transfers Out	(136)	-	(1,705)	-	-	(1,934)				
Use of Reserve	-	-	<u>1,845</u>	<u>2,500</u>	<u>2,500</u>	<u>170</u>	<u>(2,330)</u>	(10)		
Total Other Resources (Uses)	<u>(\$136)</u>	<u>\$8</u>	<u>\$418</u>	<u>\$2,671</u>	<u>\$2,679</u>	<u>(\$1,243)</u>	<u>(\$3,914)</u>	<u>.</u>		
Total from Operations and Other Resources (Uses)	\$17,304	\$21,003	\$-	\$-	(\$72)	\$-	\$-			
Beginning Fund Balance	\$16,613	\$14,789	\$16,613	\$14,789	\$14,789	\$14,789	\$-			
Fund Balance Adjustment	_	<u>-</u>	<u>(1,824)</u>	<u>(2,500)</u>	<u>(2,500)</u>	<u>(170)</u>	<u>2,330</u>			
Ending Fund Balance	<u>\$33,918</u>	<u>\$35,792</u>	<u>\$14,789</u>	<u>\$12,289</u>	<u>\$12,217</u>	<u>\$14,620</u>	<u>\$2,330</u>			
Fund Balance as % Operating Revenues	72.5%	72.2%	20.6%	17.3%	17.2%	19.4%				
Ending Cash Balance	<u>\$23,531</u>	<u>\$24,911</u>	<u>\$17,944</u>					(11)		

Footnotes: Revenue & Expenses

Notes:

(1) FY 2024-25 State Appropriations Forecast - The increase in state appropriations reflects a minimal increase in Public University Support Fund appropriations from the October true-up, and the addition of a special line item appropriation for behavioral health received in quarter one.

(2) FY 2024-25 Tuition & Fees Forecast - Reflects the projected 7.5% increase in student credit hours over Board Adopted Budget assumptions.

(3) FY 2024-25 Other Revenue Forecast - Reflects a projected increase in budgeted indirect grant recovery and investment earnings.

(4) FY 2023-24 Actuals - Faculty overload was paid from the incorrect account code in FY 2023-24 – Faculty Salary is overstated by \$500k and Adjunct and Admin/Faculty Other Pay is understated by \$500k.

(5) FY 2024-25 Labor Expense Forecast - Reflects budgeted positions remaining unfilled for all or part of the year (mostly in administrative staff and faculty), and associated savings in other payroll expenses.

6) FY 2024-25 Services and Supplies Forecast -Reflects the projected spend of the remainder of the FY 2023-24 TRU+PSU Sustainability state appropriation (offset with transfers in), the FY 2024-25 state appropriation for behavioral health (offset with increased revenue), and new investments.

(7) FY 2024-25 Utilities Forecast - Reflects the growing structural budget deficit in utilities.

(8) FY 2024-25 Transfers In Forecast - The increase in transfers in reflects the offset for the projected spend of the FY 2023-24 TRU+PSU Sustainability state appropriation.

(9) FY 2024-25 Transfers Out Forecast - The increase in transfers out reflects the city water connection project expenses, projected transfer out of unspent behavioral health state appropriations (for use in future fiscal years), and funding for miscellaneous capital projects.

(10) FY 2024-25 Use of Reserve Forecast -Forecasted use of reserve is lower than budgeted due to increased tuition revenue and unspent salary budget due to vacant positions.

(11) FY 2023-24 Ending Cash Balance Actuals - FY 2023-24 year end and monthly cash are restated due to an audit adjustment mid-year in FY 2023-24.

FY 2024-25 Q-1 Investments

OIT Operating Assets	Quarter Ended 9/30/2024	Current Fiscal YTD	Prior Fiscal YTD	3 Yr Avg	5 Yr Avg	<u>10 Yr Avg</u>	Market Value	Actual Asset Allocation ¹
Oregon Short - Term Fund	1.3%	1.3%	1.1%	3.2%	2.4%	1.9%	\$ 18,805,387	47.5%
Benchmark - 91 day T-Bill	1.4%	1.4%	1.3%	3.5%	2.3%	1.6%		
PUF Core Bond Fund	4.0%	4.0%	-0.7%	0.7%	2.1%	N/A	20,804,072	52.5%
Benchmark - Bloomberg Barclays Intermediate U.S. Gov't./Credit Index ²	4.2%	4.2%	-0.8%	0.2%	1.3%	2.2%		
Investment Yield ³	1.1%	1.1%	1.1%	3.8%	3.4%	N/A		
Total Operating Assets							\$ 39,609,459	100.0%
OIT Endowment Assets								
Orogon Intermediate Term Deel	4.0%	4.0%	0.7%	0.6%	1.00/	NI/A	¢ 711700/	100.0%

Oregon Tech Investment Summary as of September 30, 2024 (Net of Fees)

Oregon Intermediate-Term Pool	4.0%	4.0%	-0.7%	0.6%	1.9%	N/A	\$ 7,117,824	100.0%
Benchmark - Bloomberg Barclays Intermediate U.S. Gov't./Credit Index ⁴	4.2%	4.2%	-0.8%	0.2%	1.1%	1.8%		

¹ University operating asset allocations based upon liquidity needs as determined by rolling 12-month cash flow forecasts. Operating assets in excess of liquidity requirements are available for investment in the PUF Core Bond Fund and other long-term investments.

² 100% Bloomberg Barclays Intermediate U.S. Gov't./Credit Index as of February 1, 2021. From April 1, 2017 to January 31, 2021, the benchmark was 75% Bloomberg Barclay's Aggregate 3-5 Years Index, 25% Bloomberg Barclay's Aggregate 5-7 Years Index.

³ The reported investment yields for the quarter and fiscal year-to-date represent earned yields for the period and are not annualized rates.

⁴ 100% Bloomberg Barclays Intermediate U.S. Gov't./Credit Index as of January 1, 2021. From June 1, 2015 to December 31, 2020 the benchmark was Bloomberg Barclays 3-5 Year U.S. Aggregate Index.

Note: Outlined returns underperfomed their benchmark.

FOAC Update

FY 2024-25 YTD November Management Report

Q1 FY 2024-25 Financial Dashboard

January 2025 Board Meeting

FY 2024-25 November Investment Report

Q2 FY 2024-25 Facilities Report

CLA Update on Financial Statement Audit

Eide Bailly Internal Audit Update

Banner Finance Module Update

FY 2025-26 Budget Build Timeline

January

 Budget planning senior leadership

 \circ 1st TRC meeting

• FOAC planning discussion

○ 2nd TRC meeting

o 2025 Legislative Session

February

∘ 3rd TRC meeting

• TRC Forums

March

Templates to Divisions
 4th and final TRC
 meeting
 FOAC planning
 discussion
 Budget targets

April

BOT meeting – approve tuition & fees
BPO template review
All funds budget to
FOAC and Senior
Leadership for review

<u>May</u>

 BOT docket due
 Strategic investment decisions

June

BOT meeting –
budget approval
Board approved
budget loaded into
FENXT

Schedule of Meetings (Subject to change)

FOAC Meetings

Board of Trustees

- Thursday, March 27, 2025
- Thursday, May 22, 2025

- Friday, January 17, 2025
- Friday, April 11, 2025
- Thursday, June 12, 2025



